

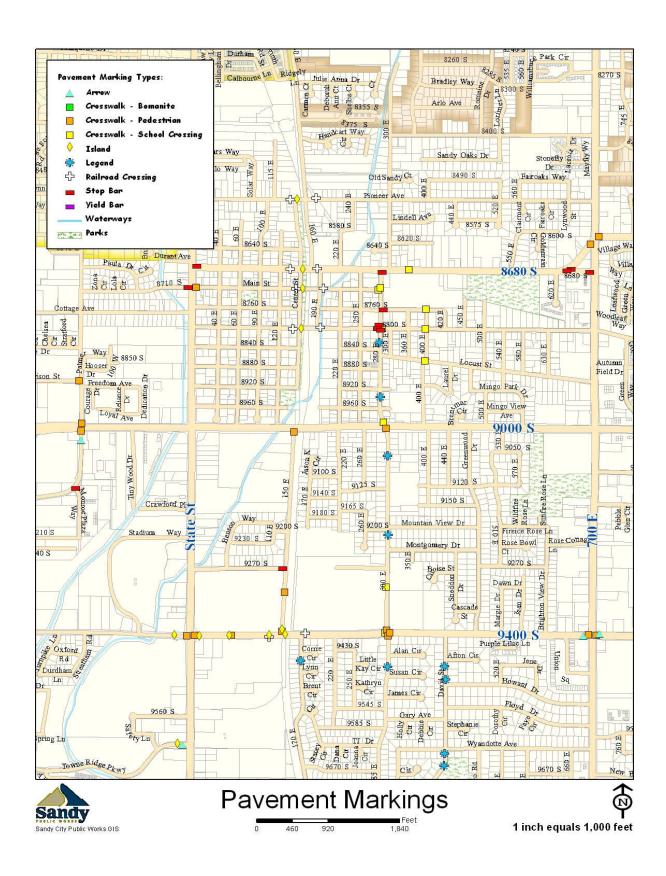
Department Description

The Public Works Department provides for the construction and maintenance of the physical infrastructure, waste collection, and fleet services. Our goal is to achieve optimum costs for construction, operations, and maintenance. The department is composed of experienced, intelligent, and dedicated professionals who continuously work to improve service to the community. These professionals provide the imaginative planning, conceptual design, organizational leadership, and financial acumen that make the Public Works Department an integral part of the Sandy City Administration.

Department Mission

Working together, we provide exceptional services to support our community in the areas of infrastructure repair and maintenance, engineering, traffic, and fleet management. We listen ... and we respond. *We value*:

- Doing the job right the first time.
- Treating people with dignity and respect.



Policies & Objectives

Maintain the city roadway system in the best possible condition with the available dollars holding at least 80% of the street system including the road surface, sidewalks, curb and gutter, and street signs at a good or better condition level. No more than 10% should be substandard.

- Plan, execute, and manage annual street preservation and maintenance programs, including crack seal, slurry seal, and asphalt overlay projects.
- o Maximize the use of maintenance dollars to obtain a balance between various asphalt surface treatments.
- o Execute a seven-year slurry seal cycle for residential streets.
- Construct, maintain, and upgrade the citywide roadway system.
- o Update the transportation masterplan.
- Replace, repair, and upgrade hazardous concrete throughout the city.
- o Perform hazardous concrete grinding when replacement is not required.
- Perform ongoing citywide infrastructure inventory.
- o Analyze one-half of the city's infrastructure annually.
- Complete a condition assessment for all city street signs.
- o Implement a program to replace signs with a substandard condition code.
- Trim trees in the right-of-way which are hazardous to pedestrians and vehicles.
- o Create a Hazardous Tree Removal Program to assist residents.
- Maintain a database of all city infrastructure.
- o Conduct database validation to ensure accuracy and standardization.

Provide responsive waste collection and recycling services for our citizens.

- Monitor performance of waste contractor to ensure timely service levels are maintained.
- Perform spring and fall curbside bulk waste collection.
- o Chip green waste for recycling and overall load reduction.
- Coordinate Christmas tree recycling and fall leaf collection.
- Schedule dumpster services as requested by residents.
- Collect both household hazardous waste and electronics waste at the Public Works facility.

Manage all city capital projects.

- Provide engineering services including consulting, design, project management, survey, and inspection.
- Provide engineering review for all new developments.
- Plan for the future Public Works facility upgrade.

Provide fleet management services which allow city departments to complete their assignments.

- Complete routine maintenance and repairs with the goal of minimizing equipment downtime.
- o Meet regularly with department fleet representatives to discuss problems.
- Maximize fleet replacement funds and increase the fleet fuel efficiency by closely monitoring vehicle and equipment specifications.
- o Meet annually with department representatives to develop replacement plans.
- o Generally replace vehicles when they have 7 years and 70,000 miles of service.
- o Purchase hybrid/alternative fuel vehicles as practical.
- o Reduce sizes and types of vehicles purchased.

Install ADA (Americans with Disabilities Act) compliant sidewalk ramps throughout the city.

- Follow ADA Transition Plan with a goal of being fully compliant by 2019.

Revenue Policy

- Meet current costs for the Waste Collection Fund.
- o Adjust fee schedule to account for increased operational and landfill disposal costs.
- Maintain road cut fees to cover costs.
- Maintain sign replacement fees to cover actual costs.

Road System

- Updated the following databases to track maintenance costs: Stantec Road Matrix, Cartegraph Work Management System, and Microsoft Access based Concrete Management Program.
- Implemented a street sign inventory program and integrated the database with the department's work management system.
- Developed a Pavement Markings database to show crosswalk, symbol, and legend locations for annual inspection.
- Completed the following projects:
- o 11400 South/State Street intersection
- o 700 East widening (Phase I) from 9450 South to Carnation including Dimple Dell Bridge
- o Highland Drive Corridor property acquisition
- o State Street reconstruction from 8900 South to 10870 South
- o 9400 South State Street to Monroe
- o Automall Drive Extension
- o Centennial Parkway Single Point Intersection
- o 9000 South/700 East Intersection Widening and Improvements
- o 9000 South/450 West Intersection Widening and Improvements
- o 8680 South Reconstruction from State Street to 450 East
- o State Street Signal at Automall Drive
- o Centennial Parkway concrete road panel replacement
- o Centennial Parkway / Sego Lily surface diamond grind
- Received federal and local funding for the following projects:
- o 1300 East Improvements from Creek Road to 11000 South
- o 700 East widening (Phase II) from Carnation Dr to 11600 South
- o 10600 South widening from 1300 East to 1750 East

Administrative Efficiencies

- Installed GPS modems in all 10-wheel snow plows and street sweepers to track and route these vehicles, and to ensure all areas of the city are serviced.
- Reclassified Fleet Operations Manager position to Service Writer and a Mechanic position as a Senior Mechanic to improve communications and productivity.
- Completed energy audit of all city-owned buildings.
- Established "Green Team" to analyze and implement energy conservation goals.
- Implemented citywide Vehicle Idling policy.
- Utilized laptop computers in the field for pavement condition assessments and street sign inspections.

Public Works Facility

- Created a master development plan for the site at 700 West.
- Replaced the north perimeter fence with a precast concrete wall.
- Designed and managed construction of the Police Department and Community Arts Storage Building.
- Installed an automated gate system for enhanced security.
- Implemented quarterly NPDES storm water inspection program.
- Built a facility for residents to drop-off household hazardous waste (antifreeze, batteries, oil, and paint)
- Assumed ownership of a 10,000 sq. ft. building behind the main operations building. Allows the department to protect city vehicles/equipment from the weather by parking them undercover.
- Provided a secure location for residents to drop-off electronics waste.



The Public Works Department uses the following workload indicators to measure the effectiveness of its operations from year to year. In addition, Sandy City adopted the following maintenance policy as required by Statement 34 of the Governmental Accounting Standards Board (GASB): "It is Sandy City's policy to maintain at least 80 percent of its street system at a good or better condition level. No more than 10 percent should be substandard. Condition assessments are determined every year."

Dispatch (Total Calls) 35,156 37,880 37,880 22,9 Street Sweeping (Miles) 4,739 6,126 4,637 3,25 Other Roads 9,779 13,955 13,807 10,0 Asphalt Overlay (number of streets) 9 5 2 0 Crack Sealing (number of streets) 5 18 40 20 Pot Holes Filled 725 1,244 498 2,00	54
Street Sweeping (Miles) 4,739 6,126 4,637 3,23 Other Roads 9,779 13,955 13,807 10,0 Asphalt Overlay (number of streets) 9 5 2 0 Crack Sealing (number of streets) 5 18 40 20	54
Main Roads 4,739 6,126 4,637 3,22 Other Roads 9,779 13,955 13,807 10,0 Asphalt Overlay (number of streets) 9 5 2 0 Crack Sealing (number of streets) 5 18 40 20	
Other Roads 9,779 13,955 13,807 10,0 Asphalt Overlay (number of streets) 9 5 2 0 Crack Sealing (number of streets) 5 18 40 20	
Asphalt Overlay (number of streets) 9 5 2 0 Crack Sealing (number of streets) 5 18 40 20	
Crack Sealing (number of streets) 5 18 40 20	
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Snow Plowing (lane miles) 39,745 29,482 16,385 33,1	
Tree Trimming (number of trees) 4,745 4,451 3,826 5,24	
Curb/Gutter Replaced (linear feet) 381 286 274 15	
Total Sidewalk Replaced (Sq Ft) 12,849 17,942 16,635 9,4'	79
Hazard Grinding (linear feet) 311 475 523 10	0
Semi-annual Bulk Waste (loads) 3,758 3,479 3,701 3,95	30
Number of Dumpsters 578 488 441 43	0
Excavation Permits 403 421 431 42	6
New Signs Installed 535 191 183 96	5
Flashers Installed/Replaced 40 29 39 11	3
Sign Maintenance/Replacement 1,525 1,923 1,150 58	5
Contractor Projects:	
Crack Sealing (number of streets) 279 232 241 29	8
Slurry Sealing (number of streets) 313 202 238 26	1
GASB 34 Road System Summary	
Percentage Good/Better (>=6.5 score)	
Curb / Gutter 88.3% 88.8% 89.7% N/.	A
Drive Approach 91.4% 90.2% 89.7% N/.	A
Road (PQI) 94.4% 95.5% 95.9% N/.	A
Sidewalk Condition 75.5% 73.0% 74.4% N/.	A
Sign Condition 97.9% 97.4% 99.9% N/.	A
Waterways Condition 83.7% 83.9% 78.3% N/.	A
Overall Street System 88.9% 90.0% 90.5% N/.	A
Percentage Substandard (<4 score)	
Curb / Gutter 0.3% 0.3% N/.	A
Drive Approach 0.7% 0.4% N/.	A
Road (PQI) 0.1% 0.1% N/.	A
Sidewalk Condition 1.2% 1.1% 0.8% N/.	A
Sign Condition 2.1% 2.6% 0.1% N/.	
Waterways Condition 0.2% 0.2% 0.5% N/.	A
Overall Street System 0.4% 0.3% 0.2% N/.	A

The Dan Jones & Associates Survey show that citizens are very satisfied with snow removal and street maintenance.

Citizens' Response (Fiscal Year)	2008	2009	2010	2011
(Scale of 1-5, 5=Very Satisfied)				
Snow Removal	3.73	3.79	3.90	3.97
Surface Maintenance on city streets	3.52	3.55	3.60	3.66

^{*} Projected based on actuals from July 1, 2010 through February 28, 2011.

No significant budget issues

D 4 4 20	2008	2009	2010		2011		2012
Department 30	Actual	Actual	Actual	E	stimated	\mathbf{A}	pproved
Financing Sources:							
General Taxes & Revenue	\$ 287,905	\$ 252,560	\$ 222,964	\$	242,029	\$	235,861
Administrative Charges							
31411 Redevelopment Agency	3,547	3,678	5,685		8,873		11,348
31413 Waste Collection	59,838	69,702	87,814		84,037		81,966
31414 Fleet Operations	18,000	18,726	26,488		27,908		48,904
3399 Other Income	-	7,120	13,094		-		-
Total Financing Sources	\$ 369,290	\$ 351,786	\$ 356,045	\$	362,847	\$	378,079
Financing Uses:							
411111 Regular Pay	\$ 174,835	\$ 178,631	\$ 180,907	\$	179,304	\$	172,791
411113 Vacation Accrual	34,629	243	-		-		-
411121 Seasonal Pay	-	-	-		97		97
411131 Overtime/Gap	-	-	-		150		150
411135 On Call Pay	-	-	140		-		-
411211 Variable Benefits	37,068	37,341	36,989		37,188		36,656
411213 Fixed Benefits	9,313	10,114	9,198		9,717		18,734
411214 Retiree Health Benefit	-	2,989	2,989		3,048		1,974
41131 Vehicle Allowance	5,700	5,939	5,939		5,916		5,916
41132 Mileage Reimbursement	202	236	225		300		300
4121 Books, Sub. & Memberships	248	1,485	80		200		200
41231 Travel	6,989	4,433	1,403		6,871		6,871
41232 Meetings	200	2,018	944		1,150		1,150
41235 Training	6,514	8,776	7,716		9,250		9,250
412400 Office Supplies	6,655	6,250	6,756		7,700		7,700
412415 Copying	902	163	513		1,000		1,000
412440 Computer Supplies	3,466	2,046	504		2,847		2,847
412490 Miscellaneous Supplies	1,804	566	1,173		500		500
41251 Equipment O & M	309	8	200		200		200
412611 Telephone	12,705	15,123	13,333		22,193		23,754
41378 Intergovernmental Relations	27,955	28,000	28,000		28,000		28,000
41389 Miscellaneous Services	10,438	9,952	11,961		8,061		8,061
414111 IS Charges	28,475	30,353	33,981		39,155		51,928
41463 Fleet Repair Fund	883						
Total Financing Uses	\$ 369,290	\$ 344,666	\$ 342,951	\$	362,847	\$	378,079

Staffing Information	Bi-week	ly Salary	Full-time Equivalent			
Starring Information	Minimum	Maximum	FY 2010	FY 2011	FY 2012	
Appointed - Category 1:						
Public Works Director	\$ 3,154.40	\$ 5,230.40	1.00	1.00	1.00	
Regular:						
Executive Secretary	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00	
Seasonal:			0.05	0.01	0.01	
Intern	\$ 9.43	\$ 15.08				
		Total FTEs	2.05	2.01	2.01	

1 Field Operations Assistant - Due to budget cuts, this position is being eliminated from the staffing plan.

Donoutmont 21	2008	2009		2010		2011		2012
Department 31	Actual	Actual		Actual		stimated	A	pproved
Financing Sources:								
General Taxes & Revenue	\$ 256,236	\$ 256,465	\$	294,710	\$	226,708	\$	159,762
Administrative Charges								
31413 Waste Collection	40,993	44,090		48,168		49,513		49,938
31414 Fleet Operations	8,629	9,579		12,891		16,840		28,697
Total Financing Sources	\$ 305,858	\$ 310,134	\$	355,769	\$	293,061	\$	238,397
Financing Uses:								
411111 Regular Pay	\$ 161,238	\$ 164,206	\$	164,755	\$	167,119	\$	130,237
411113 Vacation Accrual	744	17,954		3,725		-		-
411131 Overtime/Gap	563	195		1,053		857		857
411135 On Call Pay	-	-		286		-		-
411211 Variable Benefits	34,926	35,206		35,775		35,428		27,773
411213 Fixed Benefits	17,751	18,470		20,062		20,964		10,837
41131 Vehicle Allowance	5,014	5,253		5,253		5,233		5,233
4121 Books, Sub. & Memberships	2,637	889		661		1,200		1,200
41232 Meetings	-	14		-		-		-
41237 Training Supplies	1,250	1,959		1,204		900		900
412415 Copying	1,282	409		-		1,000		1,000
412450 Uniforms	266	251		273		300		300
412490 Miscellaneous Supplies	2,004	4,211		2,890		3,965		3,965
412511 Equipment O & M	269	777		825		900		900
412521 Building O & M	6,316	7,134		6,825		10,000		10,000
412525 Sewer	1,240	1,050		1,023		-		-
412526 Water	6,758	7,313		5,664		6,840		6,840
412527 Storm Water	14,233	16,920		15,550		14,640		14,640
412528 Waste Collection	96	-		-		-		-
413723 UCAN Charges	35,898	27,923		24,304		23,715		23,715
4174 Equipment	13,373			65,641		-		
Total Financing Uses	\$ 305,858	\$ 310,134	\$	355,769	\$	293,061	\$	238,397

Staffing Information	Bi-week	ly Salary	Full-time Equivalent			
Starring information	Minimum	Maximum	FY 2010	FY 2011	FY 2012	
Appointed - Category 1:						
Assistant Director*	\$ 2,285.60	\$ 3,789.60	1.00	1.00	1.00	
Regular:						
Information Specialist	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00	
Field Operations Assistant	\$ 896.80	\$ 1,487.20	1.00	1.00	0.00	
		Total FTEs	3.00	3.00	2.00	

^{*}Current incumbent has Regular status. Upon attrition, new hire will have Appointed status.

1 Streets Maintenance Worker I - One Streets Maintenance Worker I position which was unfunded last year due to budget cuts is being eliminated from the staffing plan.

	2008	2009	2010	2011	2012
Department 32	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
General Taxes & Revenue	\$ -	\$ 644,243	\$ 639,133	\$ 982,300	\$ 1,125,287
3124 Road Cut Permits	52,590	55,356	69,815	60,000	60,000
313231 State Road Funds	3,271,347	2,837,290	2,856,981	2,707,600	2,775,400
314312 Sidewalk Fees	500	200	-	500	500
Total Financing Sources	\$ 3,324,437	\$ 3,537,089	\$ 3,565,929	\$ 3,750,400	\$ 3,961,187
Financing Uses:					
411111 Regular Pay	\$ 948,468	\$ 869,099	\$ 861,128	\$ 873,631	\$ 869,413
411113 Vacation Accrual	4,224	1,261	-	-	-
411121 Seasonal Pay	5,447	7,166	8,840	7,403	7,403
411131 Overtime/Gap	71,888	50,301	29,678	27,541	27,541
411132 Out of Class Pay	-	-	-	92	92
411135 On Call Pay	5,262	15,241	9,690	5,550	5,550
411211 Variable Benefits	215,745	200,415	190,386	188,557	188,597
411213 Fixed Benefits	140,808	138,678	156,619	173,079	181,162
41131 Vehicle Allowance	5,014	5,253	5,253	5,233	5,233
4121 Books, Sub. & Memberships	170	21	-	150	150
41232 Meetings	-	-	165	400	400
41237 Training Supplies	125	22	-	-	-
412450 Uniforms	9,702	7,316	9,084	9,371	9,371
412511 Equipment O & M	979	1,523	881	3,500	3,500
412611 Telephone	2,182	2,239	2,509	2,458	3,298
412801 Special Highway Supplies	9,389	10,376	9,751	11,000	11,000
412802 Slurry Seal Coat	65,500	65,500	19,270	65,500	65,500
412805 Snow Removal	195,422	196,330	118,516	115,000	115,000
412806 Crack Sealing Material	6,592	4,394	-	7,500	7,500
412807 Patching Materials	16,595	86,905	63,978	71,000	71,000
412808 Roadway Drainage	998	4,965	-	-	-
41379 Professional Services	8,000	-	-	-	-
414111 IS Charges	15,671	19,168	18,984	18,403	16,958
41471 Fleet O & M	536,978	622,741	611,251	580,938	603,425
4174 Equipment	-	180,901	-	-	-
43472 Fleet Purchases	340,388	411,958	329,771	328,500	513,500
4370 Capital Outlay					
13821 Street Reconstruction	364,793	411,604	906,631	1,014,594	1,114,594
13822 Hazardous Concrete Repair	87	223,712	213,544	241,000	141,000
Total Financing Uses	\$ 2,970,427	\$ 3,537,089	\$ 3,565,929	\$ 3,750,400	\$ 3,961,187

Staffing Information		Bi-week	ly S	alary	Ful	ll-time Equival	lent
Staffing Information	N	Minimum		Iaximum	FY 2010	FY 2011	FY 2012
Regular:							
Streets Manager	\$	1,846.40	\$	3,060.80	1.00	1.00	1.00
Streets Operations Manager	\$	1,404.80	\$	2,328.80	1.00	1.00	1.00
Streets Assist. Operations Supervisor	\$	1,278.40	\$	2,119.20	1.00	1.00	1.00
Maintenance Crew Leader	\$	1,110.40	\$	1,841.60	3.00	3.00	3.00
Concrete Coordinator	\$	1,110.40	\$	1,841.60	1.00	1.00	1.00
Maintenance Worker II	\$	1,035.20	\$	1,716.00	11.00	10.00	10.00
Maintenance Worker I	\$	962.40	\$	1,595.20	4.00	5.00	4.00
Seasonal:					0.90	0.33	0.33
Equipment Operator	\$	9.43	\$	15.08			
Public Works Laborer	\$	9.43	\$	15.08			
			To	otal FTEs	22.90	22.33	21.33

Fee Information	2008	2009	2010	2011	2012
	Approved	Approved	Approved	Approved	Approved
3124 Road Cut Permits					
Inspection testing completed by city					
Concrete or asphalt road surfaces	N/A	\$200	\$200	\$200	\$200
Surface more than 3 years old	N/A	\$0.25/sq ft	\$0.25/sq ft	\$0.25/sq ft	\$0.25/sq ft
Surface less than 3 years old	N/A	\$0.50/sq ft	\$0.50/sq ft	\$0.50/sq ft	\$0.50/sq ft
Surface with fabric	N/A	\$0.50/sq ft	\$0.50/sq ft	\$0.50/sq ft	\$0.50/sq ft
Fine for failure to complete					
(per day up to 5 working days)	\$210	\$250	\$250	\$250	\$250
Fine for non-compliance in work zone					
(Fine per incident)	\$210	\$250	\$250	\$250	\$250
Non-destructive work in right of					
way permit	No Charge	No Charge	No Charge	No Charge	No Charge
Non-notification fee (per incident)	\$105	2X Permit Fee	2X Permit Fee	2X Permit Fee	2X Permit Fee
Re-installation of road signs					
Road striping					
Unpaved right of way permit and					
Inspection (plus footage fee)	\$53	\$53	\$75	\$75	\$75
Sidewalk/Misc Concrete	N/A	\$0.25/sq ft	\$0.25/sq ft	\$0.25/sq ft	\$0.25/sq ft
Curb/Gutter (No road cut)	N/A	\$0.25/lin ft	\$0.25/lin ft	\$0.25/lin ft	\$0.25/lin ft
	NT/A	\$100 +	\$100 +	\$100 +	\$100 +
Boring Fee (No road cut)	N/A	\$0.50/lin ft	\$0.50/lin ft	\$0.50/lin ft	\$0.50/lin ft
Utility marking - signalized intersection	\$175	\$175	\$175	\$175	\$175
Repair to damaged city utility		Ac	tual cost of rep	air	
Repair to damaged city landscape		Ac	tual cost of rep	oair	
Emergency trench repair		Ac	tual cost of rep	oair	
After hours inspections*	9	35/hr with a m	inimum \$70 ch	arge (2 hours)	-
* After 5 p.m. or on holidays/weekends	S				
314312 Sidewalk Fees					
Non-hazardous concrete replacement					
(percent of cost)	50%	50%	50%	50%	50%
31491 Reports					
Standard Specifications Manual	\$43	\$43	\$20	\$20	\$20
Standard Specifications Manual (CD)	\$5	\$5	\$5	\$5	\$5

No significant budget issues.

	2008		2009		2010		2011		2012	
Department 33	Actual		Actual		Actual		Estimated		Approved	
Financing Sources:										
General Taxes & Revenue	\$ 909,053	\$	939,406	\$	924,343	\$	913,605	\$	910,898	
Total Financing Sources	\$ 909,053	\$	939,406	\$	924,343	\$	913,605	\$	910,898	
Financing Uses:										
411111 Regular Pay	\$ 603,299	\$	610,580	\$	620,122	\$	613,785	\$	607,721	
411113 Vacation Accrual	2,779		837		-		-		-	
411131 Overtime/Gap	9,064		5,076		10,607		4,470		4,470	
411135 On Call Pay	-		205		102		-		-	
411211 Variable Benefits	132,094		131,099		135,296		130,373		129,682	
411213 Fixed Benefits	86,149		87,664		93,617		97,574		111,294	
411214 Retiree Health Benefit	717		2,668		3,672		3,904		2,157	
41131 Vehicle Allowance	5,014		5,253		5,253		5,233		5,233	
41132 Mileage Reimbursement	-		13		-		-		-	
4121 Books, Sub. & Memberships	345		1,192		-		140		140	
41232 Meetings	586		71		-		-		-	
412450 Uniforms	1,314		1,874		1,420		1,237		1,237	
412490 Miscellaneous Supplies	526		1,707		259		1,000		1,000	
412511 Equipment O & M	2,327		691		853		921		921	
412611 Telephone	3,739		3,199		3,584		3,511		4,712	
414111 IS Charges	48,477		36,526		36,255		39,489		33,573	
41471 Fleet O & M	12,623		14,334		13,303		11,968		8,758	
43472 Fleet Purchases			36,417		-				-	
Total Financing Uses	\$ 909,053	\$	939,406	\$	924,343	\$	913,605	\$	910,898	

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
Starring Information	Minimum	Maximum	FY 2009	FY 2010	FY 2011		
Appointed - Category 1:							
City Engineer	\$ 2,636.80	\$ 4,371.20	1.00	1.00	1.00		
Regular:							
Senior Engineer	\$ 1,846.40	\$ 3,060.80	1.00	1.00	1.00		
Staff Engineer I/II	\$ 1,619.20	\$ 2,916.80	1.00	1.00	1.00		
City Surveyor	\$ 1,619.20	\$ 2,684.00	1.00	1.00	1.00		
GIS Coordinator	\$ 1,508.80	\$ 2,501.60	1.00	1.00	1.00		
Development Engineering Coor.	\$ 1,404.80	\$ 2,328.80	1.00	1.00	1.00		
Public Works Inspector	\$ 1,222.40	\$ 2,026.40	2.00	2.00	2.00		
Engineering Technician	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00		
Information Specialist	\$ 1,110.40	\$ 1,841.60	0.33	0.33	0.33		
Engineering Assistant	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00		
		Total FTEs	10.33	10.33	10.33		

Capital Budget	2011	2012	2013	2014	2015			
	Budgeted	Approved	Planned	Planned	Planned			
EXPANSION PROJECTS								
1209 - Public Works Facility - Provides 41 General Revenue	funds for build \$ 397,828	ing and site imp	provements. \$ 100,000	\$ 100,000	\$ -			
13035 - Traffic Calming - This funding 47 Court Surcharge	will be used for \$ 14,955	various traffic \$ -	calming project	ets throughout t	he city.			
13036 - Opticom - This project will be us 47 Court Surcharge	sed to install Op \$ 27,857		s on all traffic	signals in the c	ity. \$ -			
13090 - 10000 South Rail Crossing Imp crossing for the Front Runner Project. 46 State Road Funds	* 139,000	nis funds Sandy	s portion of th	e improvement	s at this			
13132 - Riverside Drive - This project fur Riverside Drive at River Oaks Golf Cours	se.		-					
41 General Revenue	\$ -	\$ -	\$ 50,000	\$ -	\$ -			
13135 - 9400 South Widening (300 to 70 with the addition of a center turn lane.								
41 General Revenue	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000			
13136 - Highland Dr (9800 S to Sego Lily and 114th S to Wasatch Blvd) 2 Lanes - This project will extend Highland Drive between 9800 South and Sego Lily and construct a two-lane section from 11400 South to Wasatch Boulevard.								
41 General Revenue	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000			
13150 - Drainage Improvements on 100 along the west side of 1000 East just to the	e south of the I	Dimple Dell Re	creation Center	·.				
47 Court Surcharge	\$ 55,000	\$ -	\$ -	\$ -	\$ -			
13154 - State Street Improvements - Thacross State Street.	is provides fun	ds to UDOT for	r the burial of p	ower lines and	phone lines			
41 General Revenue	\$ 180,000	\$ -	\$ -	\$ -	\$ -			
13155 - 1000 East 7800 South Improversouthwest corner of 1000 East.	ments - This pr	oject funded cu	rb/gutter and s	idewalk installa	ation on the			
41 General Revenue	\$ 51,836	\$ -	\$ -	\$ -	\$ -			
13157 - Highland Drive EIS - This proje of Highland Drive.	ect funds the EI	S necessary to	receive approv	al for the future	construction			
41 General Revenue	\$ -	\$ -	\$ 200,000	\$ -	\$ -			
13158 - Centennial Parkway at 100th S 10000 South and provides funds for futur			oject reconstru	cted the interse	ection at			
45 Grants	\$ 106,942	\$ -	\$ -	\$ -	\$ -			
13159 - 9800 South Stamped Colored C several residences in order to complete the				in the parkstrip	o in front of			
41 General Revenue	\$ -	\$ -	\$ 17,000	\$ -	\$ -			

	2011	2012	2013	2014	2015
Capital Budget	Budgeted	Approved	Planned	Planned	Planned
13162 - Traffic Signal at 9400 South an traffic signal to assist with the flow of traffic Signal Revenue					
13163 - 1700 East Improvements 10980 improvements from 10980 South to the D 41 General Revenue			ll complete the \$ 200,000		-
13164 - Light Rail Trail Signalized Pede following trail intersections: 9000 South, Crossings at 10600 South and 11400 Sout Draper.	Sego Lily (980	0 South), 10600	O South, 11000	South, and 114	400 South.
41 General Revenue	\$ -	\$ 125,000	\$ 75,000	\$ 75,000	\$ 75,000
13165 - 8600 South Sidewalk - This proj sidewalk from 1300 East to Flat Iron Park		se the right-of-	way and comp	lete constructio	n of a
41 General Revenue	\$ -	\$ -	\$ 250,000		\$ -
13167 - 700 West Rear Access Road - T Parkway.	-			•	•
41 General Revenue	\$ -	\$ -	\$ 100,000	\$ -	\$ -
13168 - 10600 South 1300 East to 1750 South to five lanes from the west approach	h at 1250 East 1	to 1750 East.		phase will wide	en 10600
46 State Road Funds	\$ 352,492	\$ -	\$ -	\$ -	\$ -
13169 - 10600 South 1750 East to 2000 I lane widening of 10600 South to 2000 Ea			ds) - This phas	e will complete	e the five
41 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
13170 - 10600 South 2000 East to 2150 intersection at this location. Funds requi		Matching Fun	ds) - This phas	e will construct	t an
41 General Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
13172 - 7800 South Improvements - The and constructing curb/gutter and sidewalk			hree lanes by a	dding a center	turn lane
41 General Revenue	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -
13175 - Automall Drive Extension - Thi installed a traffic signal at the intersection	1 0		Prive from the s	south entrance of	of Costco and
49 Road Bonds	\$ 127,373	\$ -	\$ -	\$ -	\$ -
13176 - South Towne Ridge - This fundi 49 Road Bonds	ng will be used \$ 14,591	to purchase rig	ght-of-way. \$ -	\$ -	\$ -
13177 - Monroe Street Widening from 9 Street to three lanes with parking along the 49 Road Bonds		S - This project	et will widen th	is section of M	onroe \$ -
				•	
in compliance with the Americans with D	isabilities Act ((ADA).			_
41 General Revenue	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000

Capital Budget		2011		2012		2013		2014		2015
Capital Buuget	В	udgeted	A	pproved]	Planned]	Planned]	Planned
13180 - Harrison Street Improvements	- Ins	talls sidew	alk a	and curb/gu	ıtter	from Mon	roe	Street to M	idva	ale City
limit.										
41 General Revenue	\$	-	\$	-	\$	85,000	\$	-	\$	-
13181 - 220 East Sidewalk Construction	1 - F	unds the co	nstr	uction of si	idev	valks on bo	th s	ides of the	stree	et from
9000 - 9150 South.										
41 General Revenue	\$	-	\$	-	\$	100,000	\$	-	\$	-
13182 - 170 East Improvements - This p	roie	ct will insta	all a	sidewalk o	nirh	/gutter and	l lar	dscape the	wes	st side of
the road from Sego Lily to 9600 South.	roje	ot will illott	an u	side wain,	Jui	, gatter, and	. 141	ascape are	****	or blac of
41 General Revenue	\$	-	\$	-	\$	125,000	\$	_	\$	_
			·			,				
13183 - 1300 East Betterments - This fu	ndin	g will be u	sed	to install L	ED	streetlights	alo	ng 1300 Ea	st to	increase
energy efficiency and conservation.	Φ.	202.000	Φ.		Φ		Φ		Φ	
45 Grants	\$	282,000	\$	-	\$	-	\$	-	\$	-
13184 - Security Camera System - Fund	led in	nstallation (of a	camera at I	Inic	on Heights	to n	nonitor wea	ther	
conditions.	ica ii	istantation	or u	cumora at v		on rieigins	10 11	iointoi wea	uici	
41 General Revenue	\$	20,440	\$	_	\$	_	\$	_	\$	_
		,								
13185 - Pepperwood Drive Improvemen	nts -	This fundi	ng v	vill be used	to i	nstall curb	, gut	ter and side	ewal	lk along
Pepperwood Drive.										
41 General Revenue	\$	-	\$	-	\$	35,000	\$	-	\$	-
13186 - Vista Way Improvements - This	e fun	ding will b	A 110	ed to instal	1 сп	rh gutter a	nd e	idewalk ald	na i	the north
side of Vista Way parallel to the TRAX li		ung win o	c us	cu to mstar	ı cu	io, guitei a	nu s	idewaik aid	лıg	ine norm
41 General Revenue	\$	-	\$	26,500	\$	_	\$	_	\$	_
				ŕ						
13187 - 11000 South Improvements - Th										
north and south sides of 11000 South near	r Cre	scent Park	. Ph	ase 1 will b	e th	ne south sid	le of	the road a	nd P	hase 2
will include the north section. 46 General Revenue	\$		\$	126,000	Φ	160 500	Φ		\$	
46 General Revenue	Ф	-	Э	150,000	Ф	169,500	Ф	-	Ф	-
13188 - Connection of 230 East to Creso	cent	Oak Way	- Th	is funding	will	be used to	pur	chase right	-of-	way and
build a road with improvements that conn	ects	230 East to	Cro	escent Oak	Wa	y to the sou	ıth.	This road	will	provide
additional access to Crescent Elementary									is	
constructed at the TRAX line on 11000 Se	outh	which will	lim	it vehiculai	tra	ffic onto V	ista	Way.		
41 General Revenue	\$	-	\$	-	\$	-	\$	730,000	\$	-
REPLACEMENT PROJECTS										
13821 - Street Reconstruction - This fun	ding	is for ong	oing	maintenan	ce a	and constru	ctio	n.		
1 General Fund	\$ 1	1,014,594	\$:	1,114,594	\$	1,145,192	\$	1,145,192	\$	1,145,192
41 General Revenue		206,014		205,831		300,000		300,000		300,000
46 State Road Funds	1	1,118,590		594,169		500,000		500,000		500,000
49 Road Bond		154,551		-		-		-		-
Total	\$ 2	2,493,749	\$:	1,914,594	\$	1,945,192	\$	1,945,192	\$	1,945,192
13822 - Hazardous Concrete Repair - T	hie :	e an ongois	10.5	roject to re-	nair	hazardous	seat	ions of cor	orot	· A
throughout the city.	1115 1	s an ongon	ng p		pan	nazaruous	SCCI	.10118 01 001	CIE	·
1 General Fund	\$	241,000	\$	141,000	\$	141,000	\$	141,000	\$	141,000
41 General Revenue	Ψ	187,743	Ψ	95,109	Ψ	390,000	Ψ	390,000	ψ	390,000
46 State Road Funds		32,566		195,000		-		-		-
47 Court Surcharge		15,526				_		_		_
Total	\$	476,835	\$	431,109	\$	531,000	\$	531,000	\$	531,000
101111	Ψ	.,0,055	Ψ	131,107	Ψ	221,000	Ψ	221,000	Ψ	221,000

		2011		2012		2012		2014		0015
Capital Budget	F	2011 Budgeted	Aı	2012 pproved	1	2013 Planned	l	2014 Planned		2015 anned
13825 - 1300 East Improvements (Fede	•								•	
cost to reconstruct 1300 East from 7800 S						rrams) - 11	.118 13	s the city s	snare	or the
41 General Revenue	\$	-	\$	-	\$	250,000	\$	_	\$	-
45 Grants		734,124		-		-		-		-
Total	\$	734,124	\$	-	\$	250,000	\$	-	\$	-
13827 - 260 East 9000 South - This projecomplete an overlay of the road surface.	ect v	vill replace	poor	sections o	of cu	ırb, gutter,	and	sidewalk as	s well	as
41 General Revenue	\$	-	\$	-	\$	-	\$	250,000	\$	-
13828 - Hazardous Tree Replacement - planted in parkstrips which will eventuall									of tree	S
41 General Revenue	\$	7,026	\$	-	\$	50,000		50,000	\$	50,000
12020 0000 Courth 700 Food Intoncoot:	· (I	Zadanal Ma	4.01.1.		т	1.:		1 1 . C.	4 1	
13829 - 9000 South 700 East Intersection and dedicated right-turn lanes in all direct			itchi	ng Funas)	- 1	nis project	aaa	ed duai iett	-turn 1	anes
41 General Revenue	\$	20,309	\$	-	\$	-	\$	-	\$	-
13830 - 9000 South 450 West Intersecti	on (Fodorol M	otob	ina Funda	רי	This project		lanad tha ir	torcoc	otion
to improve eastbound traffic flow at 450 The section of the				_	Γ	ilis projeci	ı wic	iened the n	nersec	tion
41 General Revenue	\$	106	\$	-	\$	-	\$	-	\$	-
13831 - 10600 South Overlay - This fund	de o	project to n	aill a	und overley	, the	rood surfo	co f	rom the tree	aks to	700
East.	us a	project to n	шпа	iliu overiay	une	toau surra	ce n	ioni me ma	CKS 10	700
49 Road Bond	\$	250,000	\$	-	\$	-	\$	-	\$	-
13833 - 10600 South 700 East to Canal	- Th	is provides	fund	ling to mil	land	d overlav tl	nic c	ection of th	e road	l
41 General Revenue	\$	50,000	\$	-	\$	-	\$	-	\$	-
13837 - 11400 South 1000 East to 1300	Foc	t This pro-	ioot x	will mill or	d o	vorlov this	coat	ion of 1140)O S ou	th.
up the hill to 1300 East.	Las	ı - Tilis pro	jeci v	wiii iiiiii ai	iu o	veriay uns	SCCI	1011 01 1140	<i>J</i> O 300	.111
41 General Revenue	\$	-	\$	-	\$	240,000	\$	-	\$	-
13841 - 8680 South from State St to 650	DE.	. This fundi	กด เม	rill he used	to 1	reconstruct	mos	at of the ros	dway	to
include sidewalks, storm drain, and piping										
with phase III planned when funding become	ome	s available.								
41 General Revenue	\$	222,139	\$	-	\$	712,000	\$	-	\$	-
13842 - Monroe and Civic Center Drive	e Pa	vement Re	nair	- This pro	iect	funds the r	enla	cement of	concre	ete
road panels that have cracked.		veniene ne	Pull	Tins pro	,,,,,	ranas are r	СРІС	ecinem of	Concr	
49 Road Bond	\$	81,628	\$	-	\$	-	\$	-	\$	-
13843 - Fire Station 33 Driveway - Fund weight of the various apparatus.	ds co	onstruction	of a	concrete d	rive	way and pa	ırkin	g area to h	andle	the
41 General Revenue	\$	-	\$	-	\$	25,000	\$	_	\$	_
				1 4		,		1 1:		
13844 - Highland Drive Mill and Overl Highland Drive from Creek Rd to 9400 S	-	i his projec	et fur	ias the sur	race	milling an	d as	pnait overla	ay of	
41 General Revenue	· \$	_	\$	_	\$	_	\$	2,600,000	\$	_
-	4		7		, *		+	,===,000	-	

	1	•		1		
Capital Budget	2011	2012	2013	2014	2015	
Capital Buuget	Budgeted	Approved	Planned	Planned	Planned	
13846 - Clean/Reseal Parkstrip Stampes stamped concrete located in the city's righ		This project fund	ds the ongoing	maintenance of	f colored	
41 General Revenue	\$ -	\$ -	\$ 20,000	\$ -	\$ -	
14044 - Bike Route Striping - This is a Pronstruct and mark a bike trail from Little amount is Sandy City's portion of the mate bicyclists along this street. Future funding 422 Trail Fees	Cottonwood C	Canyon Road alquired for the groment of other be	ong Wasatch B rant. The trail v	oulevard to 170 will improve sa ughout the city	00 East. This fety for	
MISCELLANEOUS PROJECTS						
19001 - Subdivision Bonds - This project	is an ongoing	accumulation of	of subdivision b	onds.		
411 Performance Bonds	\$ 100,000	\$ 100,000		\$ 100,000	\$ 100,000	
19026 - Transportation Master Plan - T the Sandy Civic Center area. 41 General Revenue	this funding will \$41,926	ll be used for tr		and plan devel	opment for	
Total Capital Projects	\$ 6,448,156	\$ 2,733,203	\$ 6,089,692	\$ 7,491,192	\$ 3,411,192	



Construction of the Dimple Dell tunnel under 1300 East

No significant budget issues.

Department 34	2008 Actual	2009 Actual	2010 Actual	E	2011 stimated	A	2012 Approved	
Financing Sources:								
General Taxes & Revenue	\$ 480,746	\$ 498,425	\$ 439,434	\$	552,198	\$	520,482	
314311 Street Signs	1,435	555	2,775		2,500		2,500	
Total Financing Sources	\$ 482,181	\$ 498,980	\$ 442,209	\$	554,698	\$	522,982	
Financing Uses:								
411111 Regular Pay	\$ 181,097	\$ 187,680	\$ 162,285	\$	198,183	\$	199,127	
411113 Vacation Accrual	846	258	-		-		-	
411121 Seasonal Pay	-	-	-		102		102	
411131 Overtime/Gap	3,150	1,257	1,681		2,000		2,000	
411135 On Call Pay	5,171	5,655	4,345		5,500		5,500	
411211 Variable Benefits	40,636	41,639	36,126		43,387		43,785	
411213 Fixed Benefits	28,828	34,197	29,219		38,988		40,888	
41131 Vehicle Allowance	5,014	5,253	5,253		5,233		5,233	
4121 Books, Sub. & Memberships	318	865	100		300		300	
41232 Meetings	424	914	-		-		-	
41235 Training	-	-	65		-		-	
412450 Uniforms	1,401	881	1,210		1,300		1,300	
412490 Miscellaneous Supplies	1,599	1,708	1,267		1,900		1,900	
412511 Equipment O & M	315	579	69		500		500	
412611 Telephone	1,246	1,280	1,434		1,404		1,885	
412810 Street Signs	34,067	23,414	15,829		26,600		26,600	
412811 Road Striping	62,575	55,661	65,079		65,000		65,000	
412812 Signal Maintenance	85,986	78,906	80,456		93,500		93,500	
412813 School Crossing Lights	4,762	2,999	3,986		4,846		4,846	
414111 IS Charges	10,723	14,998	13,163		12,777		12,482	
41471 Fleet O & M	14,023	20,447	20,642		14,678		18,034	
4147 Fleet Purchases		20,389			38,500			
Total Financing Uses	\$ 482,181	\$ 498,980	\$ 442,209	\$	554,698	\$	522,982	

Staffing Information	Bi-week	ly Salary	Ful	Full-time Equivalent				
Starring Information	Minimum	Maximum	FY 2010	FY 2011	FY 2012			
Regular:								
Transportation Engineer	\$ 2,128.00	\$ 3,528.00	1.00	1.00	1.00			
Transportation Supervisor	\$ 1,278.40	\$ 2,119.20	1.00	1.00	1.00			
Transportation Technician	\$ 1,035.20	\$ 1,716.00	2.00	2.00	2.00			
Seasonal:			0.07	0.01	0.01			
Engineering Intern	\$ 9.43	\$ 15.08						
		Total FTEs	4.07	4.01	4.01			

Fee Information	2008 Approved	2009 Approved	2010 Approved	2011 Approved	2012 Approved
314311 Street Sign Fees					_
Regulatory / sign	\$185	\$185	\$185	\$185	\$185
Street / sign	\$185	\$185	\$185	\$185	\$185

Performance Measures & Analysis

The Public Works Department strives to provide high quality waste collection services to our residents. The results of the Dan Jones & Associates Citizen Survey show that the citizens are very satisfied with the waste and recycling programs.

Citizens' Response (Fiscal Year)	2008	2009	2010	2011
(Scale of 1-5, 5=Very Satisfied)				_
Garbage Collection	4.37	4.42	4.41	4.40
Recycling Program	4.15	4.14	4.22	4.15

Significant Budget Issues

No significant budget issues

Fund 520 - Weekly Pickup

D	2008	2009	2010	2011	2012
Department 350	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
318111 Retail Sales	\$ 3,346,727	\$ 3,444,978	\$ 3,516,134	\$ 3,494,940	\$ 3,487,592
318211 Interest & Late Fees	46,308	50,539	55,219	40,000	40,000
3361 Interest Income	32,927	22,994	10,732	7,050	6,300
Total Financing Sources	3,425,962	3,518,511	3,582,085	3,541,990	3,533,892
Financing Uses:					
4121 Books, Sub. & Memberships	\$ -	\$ -	\$ -	\$ 200	\$ 200
41231 Travel	-	-	-	700	700
41232 Meetings	-	-	-	230	230
41235 Training	-	-	-	250	250
412420 Postage	58,937	55,640	48,892	45,000	45,000
41401 Administrative Charges	191,800	210,153	232,861	228,952	220,854
41521 Landfill Costs	522,535	476,306	473,795	575,000	575,000
41523 Sandy Pride Clean Up	14,000	14,000	14,688	15,000	15,000
41591 Bad Debt Expense	3,939	4,115	3,441	3,500	3,500
415921 Contracted Services	2,496,824	2,466,951	2,471,199	2,673,158	2,673,158
Total Financing Uses	\$ 3,288,035	\$ 3,227,165	\$ 3,244,876	\$ 3,541,990	\$ 3,533,892
Excess (Deficiency) of Financing Sources over Financing Uses	\$ 137,927	\$ 291,346	\$ 337,209	\$ -	\$ -

No significant budget issues.

Fund 521 - Bulky Waste

		2008		2009		2010		2011		2012
Department 351		Actual		Actual		Actual	E	stimated		
Financing Courses		Actual		Actual		Actual	E	Sumateu	A	pproved
Financing Sources:	d.	525 406	Ф	(41.742	d.	570 450	ф	575 025	Ф	50 2 500
3181 Billed Sales	\$	535,406	\$	641,743	\$	572,452	\$	575,835	\$	582,588
318211 Charges for Services		7,083		8,610		8,996		5,000		5,000
Total Financing Sources	\$	542,489	\$	650,353	\$	581,448	\$	580,835	\$	587,588
Financing Uses:										
411111 Regular Pay	\$	113,071	\$	163,295	\$	154,183	\$	161,823	\$	163,002
411131 Overtime/Gap		5,825		4,774		5,246		4,000		4,000
411135 On Call Pay		525		209		2,188		1,000		1,000
411211 Variable Benefits		25,235		35,069		34,874		35,174		35,583
411213 Fixed Benefits		24,891		36,097		40,259		44,988		51,148
412420 Postage		9,731		10,124		9,925		21,000		21,000
412450 Uniforms		-		1,340		-		1,340		1,340
412490 Miscellaneous Supplies		127		227		528		5,000		5,000
41401 Administrative Charges		79,209		87,633		96,357		96,058		94,898
41471 Fleet O & M		46,525		46,769		55,212		66,275		55,415
41521 Landfill Costs		15,424		28,983		22,283		24,000		24,000
415921 Contracted Services		133,682		82,543		69,976		85,000		85,000
43472 Fleet Purchases		91,465		179,898		68,465		220,000		109,000
4374 Capital Equipment		1,377		-		, -		, -		-
Total Financing Uses	\$	547,087	\$	676,961	\$	559,496	\$	765,658	\$	650,386
Excess (Deficiency) of Financing										
Sources over Financing Uses	\$	(4,598)	\$	(26,608)	\$	21,952	\$	(184,823)	\$	(62,798)

Staffing Information	Bi-week	ly Salary	Full-time Equivalent				
Starring Information	Minimum	Maximum	FY 2010	FY 2011	FY 2012		
Regular:							
Maintenance Crew Leader	\$ 1,110.40	\$ 1,841.60	1.00	1.00	1.00		
Maintenance Worker II	\$ 1,035.20	\$ 1,716.00	3.00	3.00	3.00		
		Total FTEs	4.00	4.00	4.00		

Fee Information	2008 Approved	2009 Approved	2010 Approved	2011 Approved	2012 Approved
318111 Waste Collection Fees					
1st Can / unit / month	\$12.00	\$12.50	\$12.50	\$12.50	\$12.50
2nd Can / unit / month	\$3.84	\$5.00	\$5.00	\$5.00	\$5.00
Each Additional Can / unit / month	\$12.00	\$12.50	\$12.50	\$12.50	\$12.50
Additional Recycle Cans / unit / month	\$3.84	\$5.00	\$5.00	\$5.00	\$5.00
Assistance Program / unit / month	\$6.00	\$6.25	\$6.25	\$6.25	\$6.25
Dumpster	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00

Performance Measures & Analysis

The Fleet Division tracks the number of work orders processed and the direct labor hours in order to determine the efficiency of operations. Direct labor hours have varied the past few years due to mechanic turnover in the shop.

Measure (Fiscal Year)	2008	2009	2010	2011*
Work Orders Processed	3,513	3,512	3,024	3,162
Direct Labor Hours	9,089	9,163	8,142	8,258

^{*} Projected through the end of the fiscal year.

Significant Budget Issues

- 1 Building O&M This is for the ongoing maintenance of the truck/car wash.
- **2** Equipment This is to purchase a Cold saw and LED light bars.
- **3** Capital Equipment This is to purchase and install an oil/water separator and a trailer attenuator.
- 4 Fleet Inventory Specialist This position which was partially unfunded last year due to budget cuts is being eliminated from the staffing plan.



Repairing a vehicle in the Fleet Shop

Department 361	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Estimated	Approved
Financing Sources:					
318271 Fleet O & M Charges	\$ 1,876,975	\$ 2,036,248	\$ 2,017,133	\$ 2,011,430	\$ 2,059,134
3169 Sundry Revenue	-	350	-	-	-
3361 Interest Income	112,526	76,111	21,660	20,000	16,000
3392 Sale of Fixed Assets	178,656	107,700	92,481	56,000	90,000
Total Financing Sources	2,168,157	2,220,409	2,131,274	2,087,430	2,165,134
Financing Uses:					
411111 Regular Pay	\$ 455,998	\$ 464,990	\$ 429,273	\$ 446,597	\$ 448,931
411121 Seasonal Pay	17,760	17,981	14,846	17,413	17,413
411131 Overtime/Gap	4,805	2,604	664	705	705
411135 On Call Pay	7,341	7,181	6,380	5,550	5,550
411211 Variable Benefits	103,691	103,878	94,676	101,600	98,243
411213 Fixed Benefits	69,985	73,801	58,458	76,593	71,929
41131 Vehicle Allowance	5,014	5,253	5,253	5,233	5,233
41132 Mileage Reimbursement	-	-	-	250	250
41133 Tool Allowance	4,515	4,217	3,792	6,975	7,000
4121 Books, Sub. & Memberships	2,637	840	470	800	800
41231 Travel	2,126	297	51	3,000	2,000
41235 Training	1,161	795	619	2,250	1,250
412400 Office Supplies	1,416	2,564	1,367	1,700	1,700
412440 Computer Supplies	72	-	-	_	_
412450 Uniforms	4,081	2,934	2,314	3,600	3,600
412475 Special Dept. Supplies	2,570	2,429	3,396	3,000	3,000
412490 Miscellaneous Supplies	1,503	1,120	1,501	1,500	1,500
412511 Equipment O & M	665	726	839	600	600
412521 Building O&M	-	-	-	-	5,000 1
412611 Telephone	3,279	3,241	3,271	2,810	3,769
41311 Programming	7,305	7,486	4,073	8,000	8,000
41401 Administrative Charges	106,578	122,247	139,256	151,134	229,202
414111 IS Charges	14,133	14,629	12,475	14,540	15,837
41460 Risk Management Charges	5,021	5,527	5,162	5,194	5,320
41561 Parts	403,015	390,109	324,703	425,243	450,000
41562 Fuel	889,838	718,365	643,460	800,000	825,000
41563 Supplies	13,862	13,171	13,029	13,559	13,559
4174 Equipment	5,682	2,307	_	14,250	26,500 2
4374 Capital Equipment	10,386	-	_	29,600	35,000 3
Total Financing Uses	2,144,439	1,968,692	1,769,328	2,141,696	2,286,891
Excess (Deficiency) of Financing	, ,	, ,	, ,	, , ,	, ,,
Sources over Financing Uses	23,718	251,717	361,946	(54,266)	(121,757)
Accrual Adjustment	39,553	(118,986)	4,449	-	
Balance - Beginning	768,489	831,760	964,491	1,330,886	1,276,620
Balance - Ending	\$ 831,760	\$ 964,491	\$ 1,330,886	\$ 1,276,620	\$ 1,154,863

	2008	2009	2010	2011	2012	
Department 362	Actual	Actual	Actual	Estimated	Approved	
Financing Sources:						
318211 Charges for Services	\$ 2,465,520	\$ 2,442,004	\$ 1,504,129	\$ 1,551,502	\$ 1,558,502	
3392 Sale of Fixed Assets	77,195	-	-	-	-	
3393 Gain on Sale of Assets	-	12,427	-	-	-	
34145 Transfer In - Cap Proj Grants	-	-	20,000	-	-	
341612 Transfer In - Fleet Repair	29,969	-	-	-	-	
Total Financing Sources	2,572,684	2,454,431	1,524,129	1,551,502	1,558,502	
Financing Uses:						
43771 Fleet Expansion						
437711 Police & Animal Control	\$ -	\$ 16,658	\$ -	\$ 32,000	\$ -	
437712 Fire	-	165,351	-	-	-	
437713 Public Works	257,430	8,286	68,465	120,000	-	
437714 Parks & Recreation	41,554	36,319	-	-	-	
437715 Community Development	11,842	-	-	-	-	
437716 Public Utilities	462,011	304,413	41,201	-	32,500	
437719 Administration	12,252	-	-	18,500	-	
43772 Fleet Replacement						
437721 Police & Animal Control	531,412	402,403	349,352	466,250	326,000	
437722 Fire	68,783	-	913,653	273,703	160,000	
437723 Public Works	258,431	815,573	167,761	649,010	622,500	
437724 Parks & Recreation	139,828	373,816	51,334	157,401	170,500	
437725 Community Development	15,560	33,507	31,984	-	-	
437726 Public Utilities	374,594	646,088	118,830	78,900	190,400	
437729 Administration	84,175	-	-	-	-	
4374 Capital Equipment	-	11,721	24,980	=		
Total Financing Uses	2,257,872	2,814,135	1,767,560	1,795,764	1,501,900	
Excess (Deficiency) of Financing						
Sources over Financing Uses	314,812	(359,704)	(243,431)	(244,262)	56,602	
Balance - Beginning	2,134,010	2,448,822	2,089,118	1,845,687	1,601,425	
Balance - Ending	2,448,822	2,089,118	1,845,687	1,601,425	1,658,027	

Staffing Information	Bi-we	ekly Salary	Full-time Equivalent				
Staffing Information	Minimun	n Maximum	FY 2010	FY 2011	FY 2012		
Regular:							
Fleet Manager	\$ 1,846.4	\$ 3,060.80	1.00	1.00	1.00		
Senior Mechanic	\$ 1,278.4	0 \$ 2,119.20	1.00	1.00	1.00		
Mechanic	\$ 1,222.4	\$ 2,026.40	6.00	6.00	6.00		
Service Writer	\$ 1,110.4	10 \$ 1,841.60	1.00	1.00	1.00		
Inventory Specialist / Parts	\$ 896.8	80 \$ 1,487.20	1.00	1.00	0.00		
Seasonal:]		
Courier	\$ 9.4	\$ 15.08	0.72	0.88	0.88		
		Total FTEs	10.72	10.88	9.88		

	2008		2009		2010		2011			2012
		Actual	Actual		Actual		Estimated		Approved	
Financing Sources:										-
316922 Misc Subrogation Recovery	\$	38,119	\$	20,549	\$	772	\$	32,708	\$	25,000
318273 Charges for Services		24,352		10,554		7,743		37,891		37,891
318274 50/50 Department Contribution		-		4,629		5,807		-		-
3361 Interest Income		5,432		2,647		734		-		-
34165 Transfer in Risk Mgmt.		-		-		-		-		-
Total Financing Sources	\$	67,903	\$	38,379	\$	15,056	\$	70,599	\$	62,891
Financing Uses:										
415641 Fleet Repairs	\$	-	\$	69	\$	-	\$	37,891	\$	37,891
415642 Contract Fleet Repairs		32,054		15,339		14,321		25,000		25,000
43472 Fleet Purchases		-		-		-		20,000		-
441611 Transfer Out - Fleet Purchases		29,969		-		-		-		-
Total Financing Uses	\$	62,023	\$	15,408	\$	14,321	\$	82,891	\$	62,891
Excess (Deficiency) of Financing										
Sources over Financing Uses		5,880		22,971		735		(12,292)		-
Balance - Beginning		110,054		115,934		138,905		139,640		127,348
Balance - Ending		115,934		138,905		139,640		127,348		127,348



Pouring new concrete road panel on Sego Lily Dr at State Street